



Shaping Culture Through Digital Transformation - Business Process Management and Gamification in Tenaga Nasional Berhad



Shaping The Culture – Towards a New Normal of TNB

Ir Mohd Yusmanizam Mohd Yusof
Project Leader Distribution Digital Transformation

Farah Hanani Shamsuddin Project Coordinator – Distribution Digital Transformation











Shaping the Culture Towards Digital Transformation



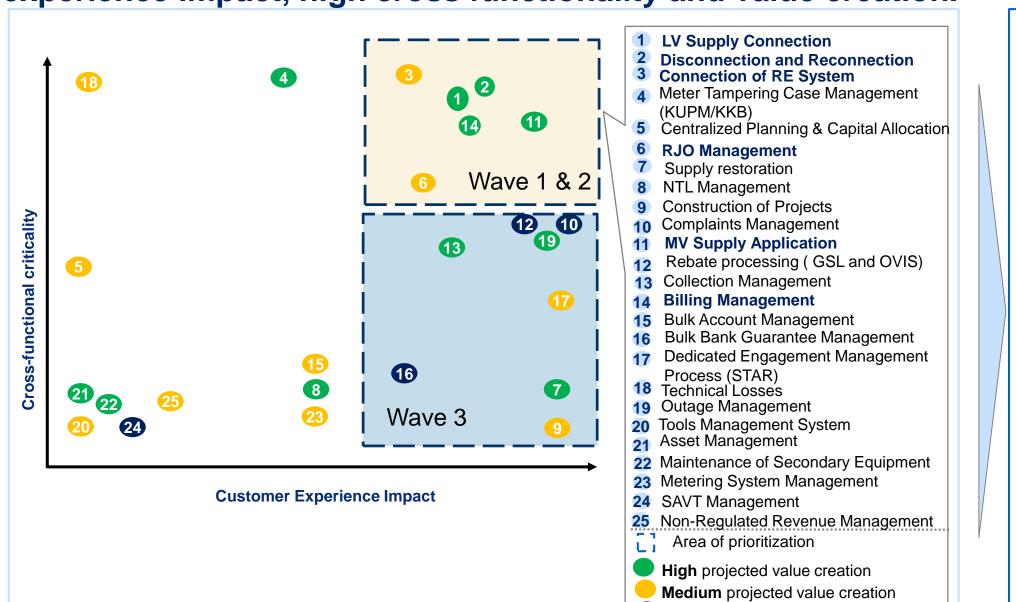
Challenges - Companies are battling



The Reason Why we need to shape the right culture towards Digital Transformation?

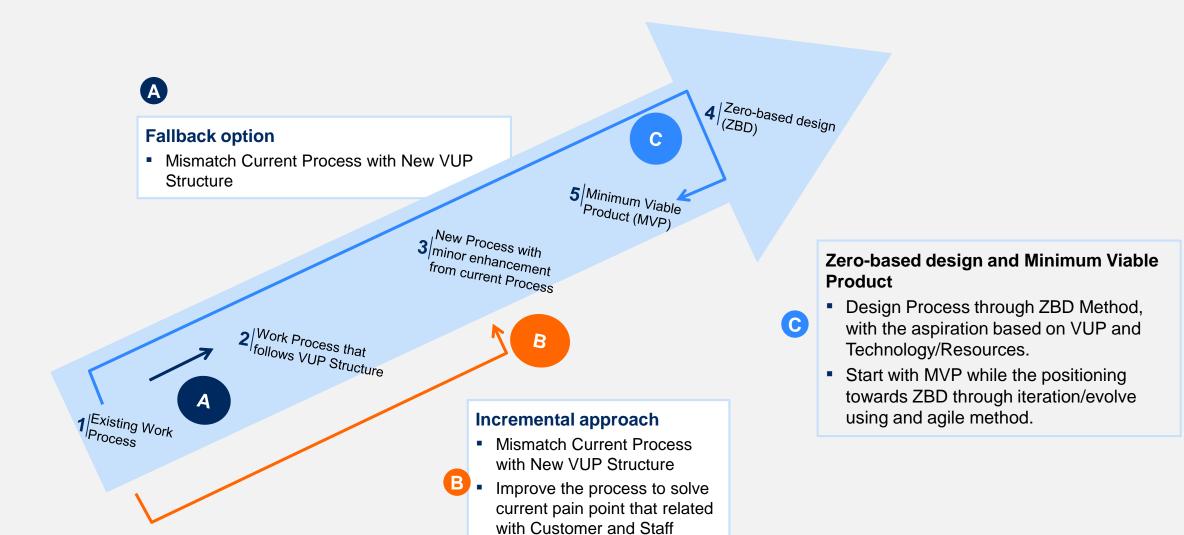
We prioritize processes to be embarked on D2T initiatives based on customer experience impact, high cross functionality and value creation.

Low projected value creation

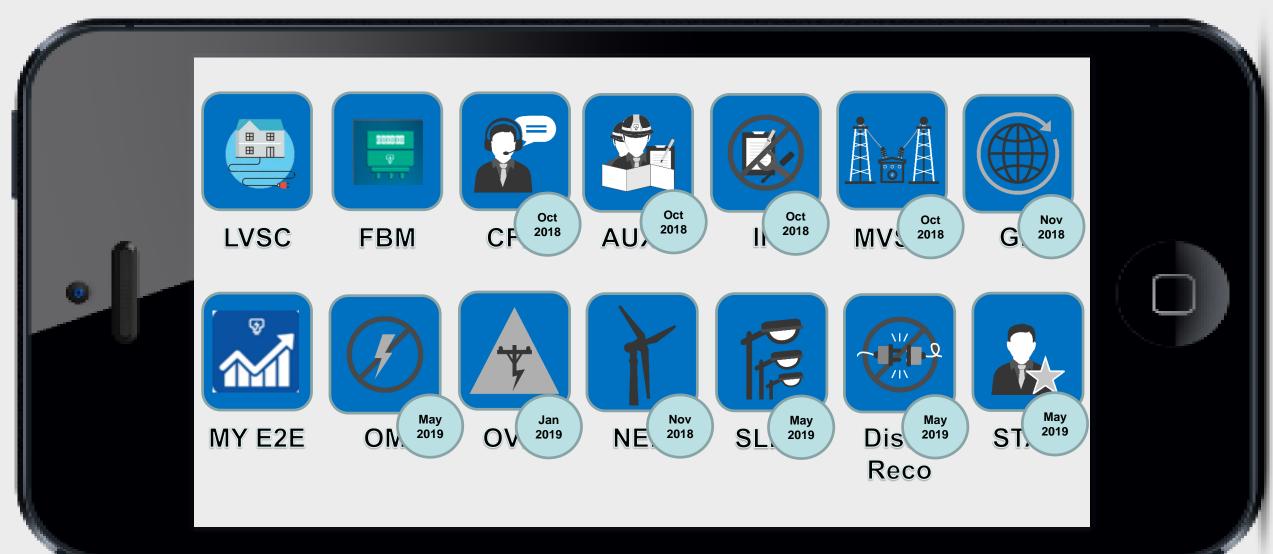


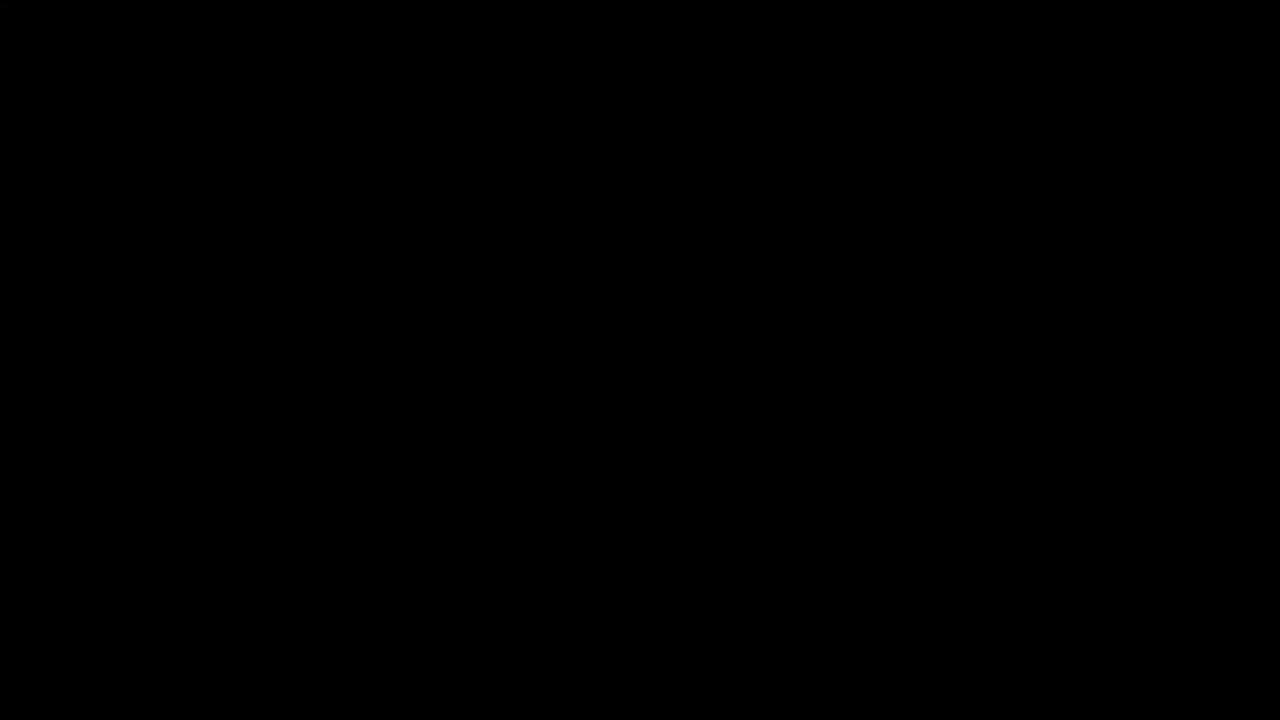


D2T approach towards developing end-to-end digital solution is via two levels i) Incremental ii) Zero-Based-Design; depending on the readiness of the process, technology and resources.

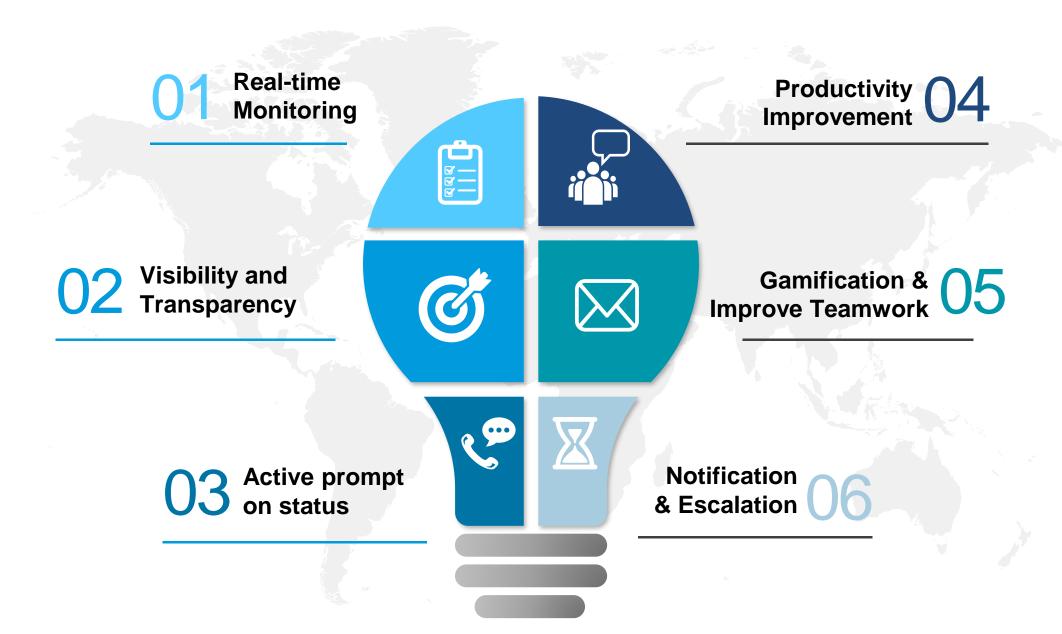


Shaping Culture – Towards a New Normal of TNB Distribution





6 key features that drives our Initiatives



Positioning to the next Level

"Real-time productivity app"

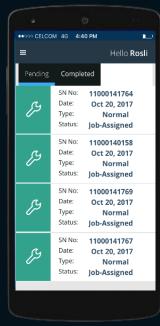


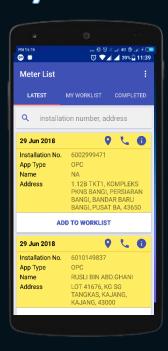
- Gamification
- Cost to Serve
- Priority Listing
- Notification & Escalation

"Uberisation Made Ready"









LVSC

FBM

RJO/AUXS

IR

And many more.....

THE NEW NORMAL #1:

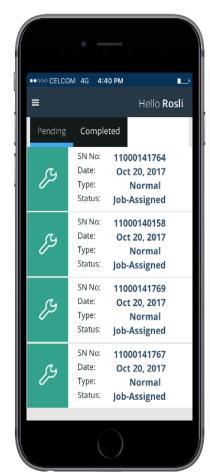
"Real-time, online, workforce monitoring, performance tracking and culture change through Gamification"

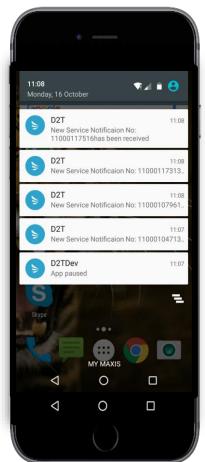


LVSC App
"Real-time productivity"

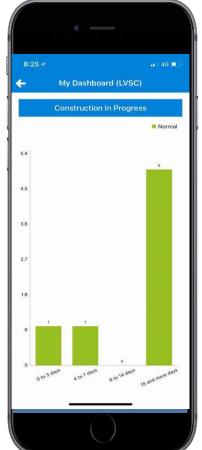
Introducing LVSC App

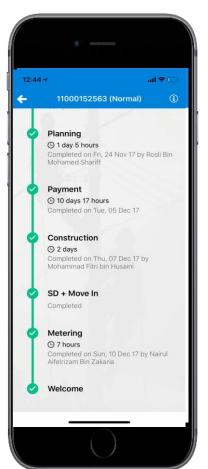
- "Real-time, online, workforce monitoring, performance tracking and changing culture through Gamification"











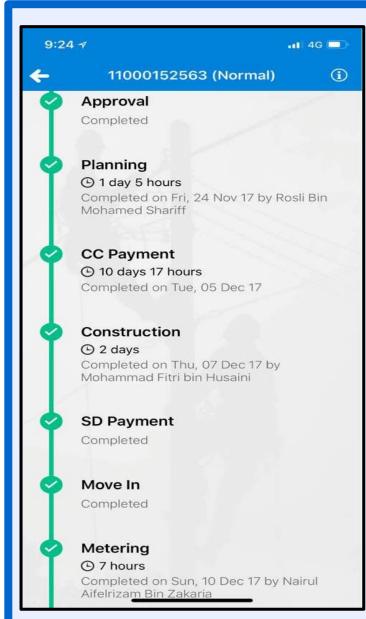


Workforce app

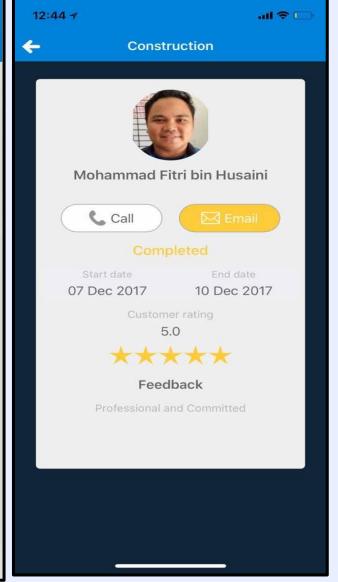
Productivity App



Real Time Data & Transparency



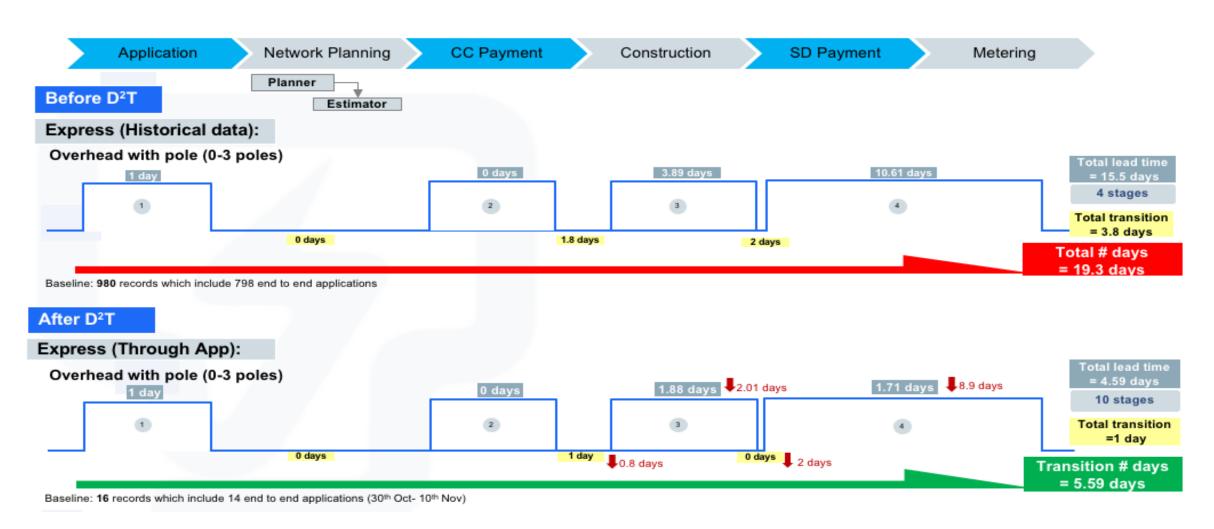






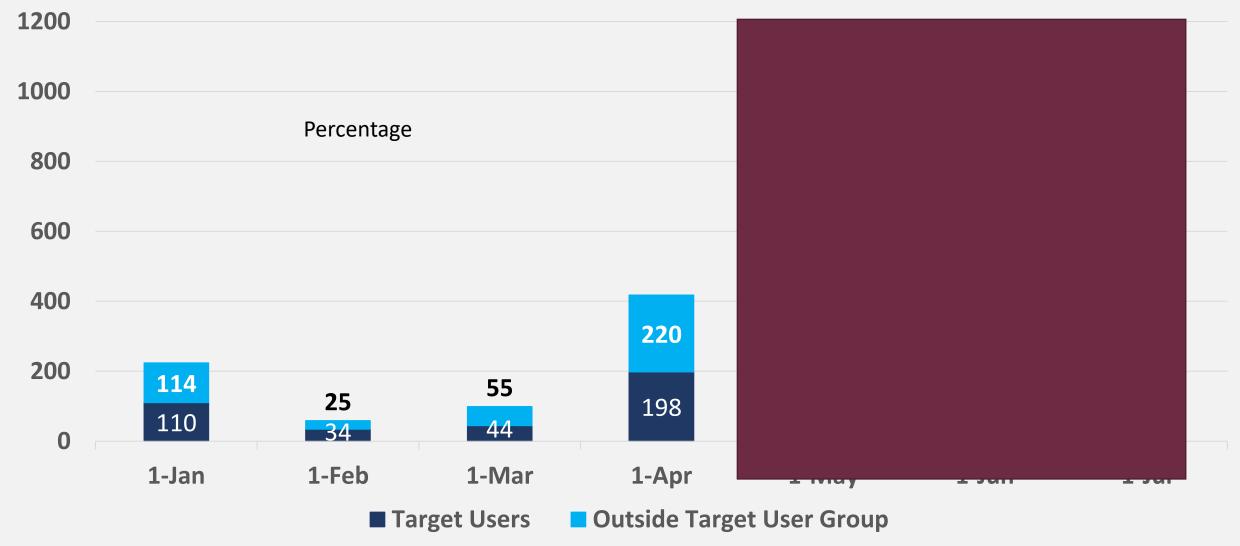
Pilot project of LVSC Mobile Field Force and Dashboard App in KL improves productivity for express applications from 19 days to 5.6 days

The pilot project started in November 2017



Usage of LVSC after Jan 2018 Nationwide Rollout, Only 10-25% usage by target users.





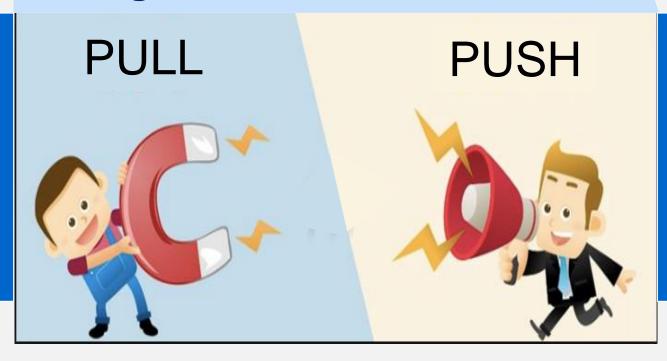
^{*16/4 –} Gamification nationwide launching

^{*4/7 –} Notification & escalation nationwide release

Combined together, Gamification module and Notification and Escalation module presents the new normal of workforce productivity monitoring

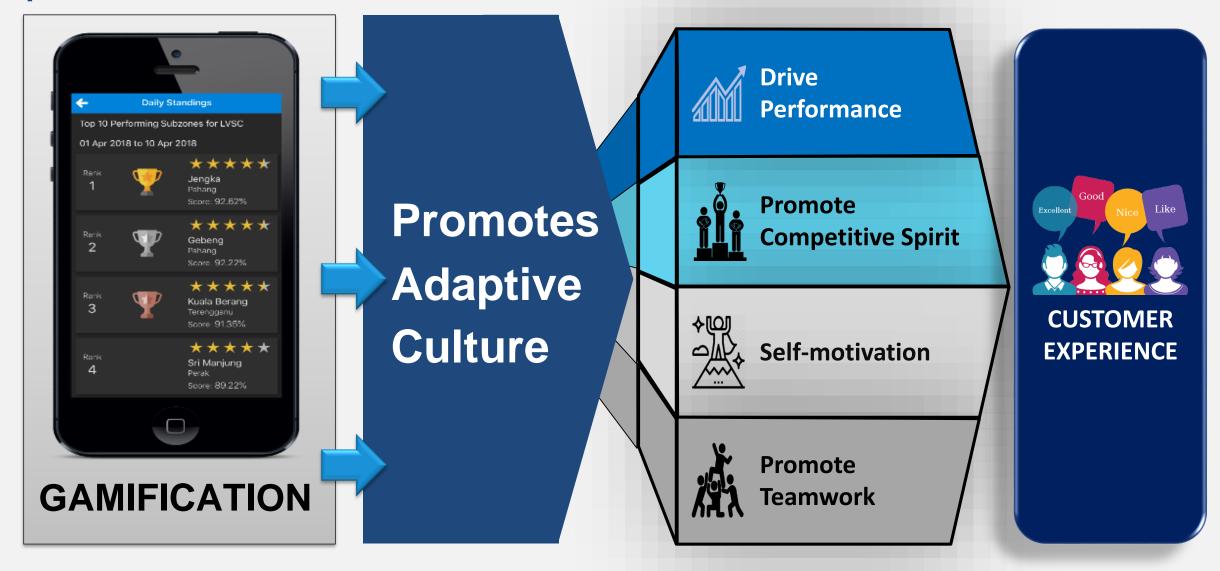
Management Control Mechanisms

Gamification



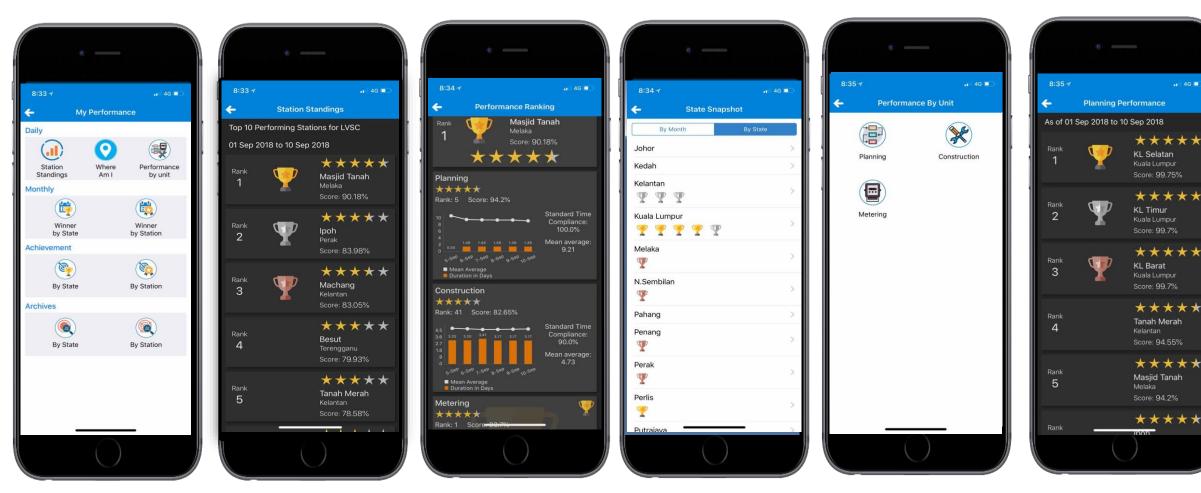
- Notification and reminders
- Escalation

LVSC App highlights the first gamification module ever deployed to the Distribution workforce to drive adaptive culture for superior customer experience.



Introducing Gamification

- "Real-time, online, workforce performance tracking which shape workforce culture towards digital transformation



Real Time Data

Real Time Winner Promote Teamwork

Achievement

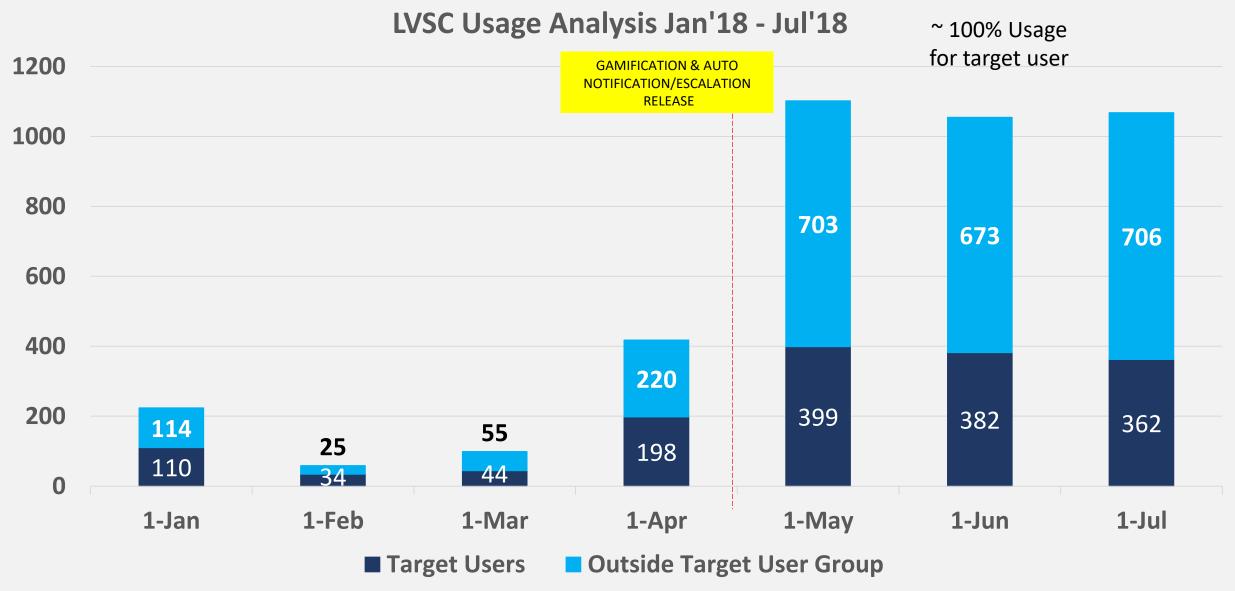
Benchmarking made easy

Top of individual unit

Pilot results: KL East improved their ranking within the first month of Gamification release (April)



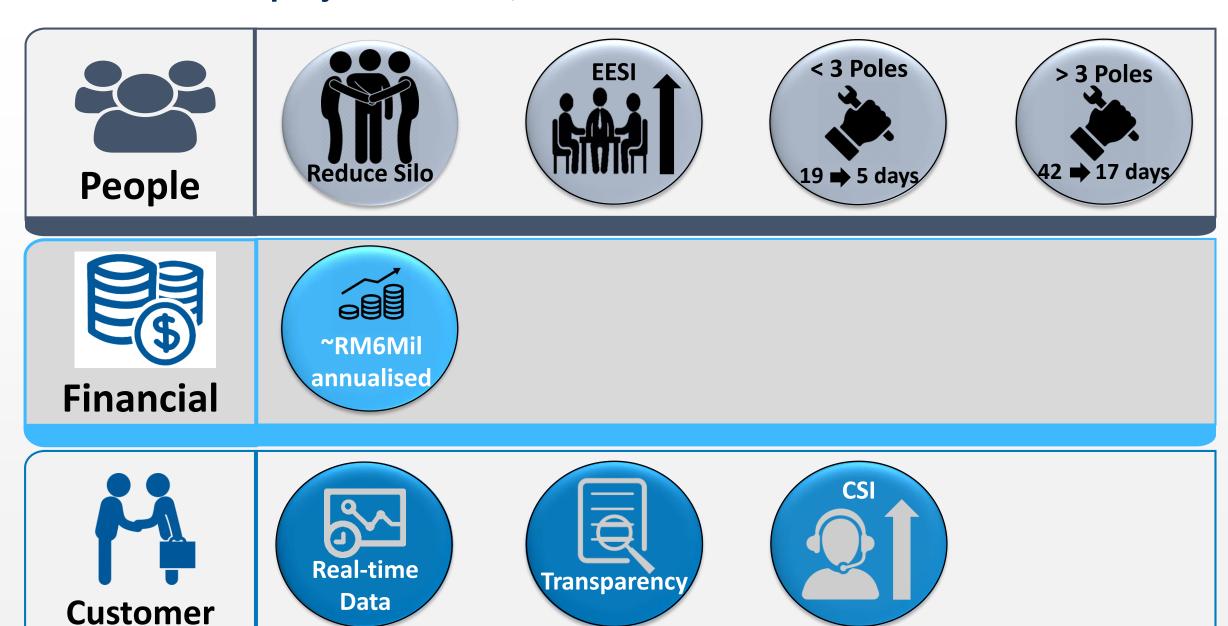
Significant improvements in usage after Gamification and AutoNotification/Escalation module was released in End Apr 2018.



^{*16/4 –} Gamification nationwide launching

^{*4/7 –} Notification & escalation nationwide release

Based on first D2T project of LVSC, Gamification contributes some benefits/values.



THE NEW NORMAL #2:

"Readying for the future of Uberisation - for Billing Management & Services"

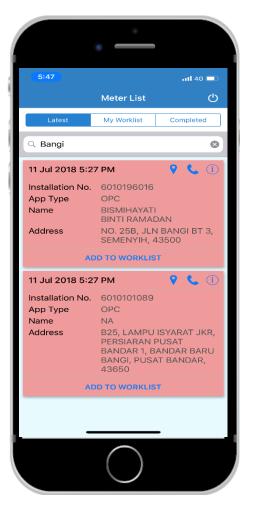


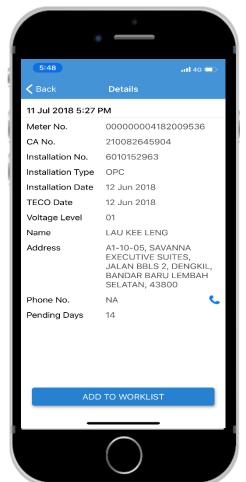
First Bill Management "Uberisation Made Ready"

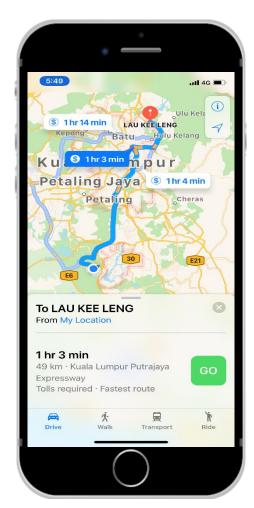
Introducing Bill Management App

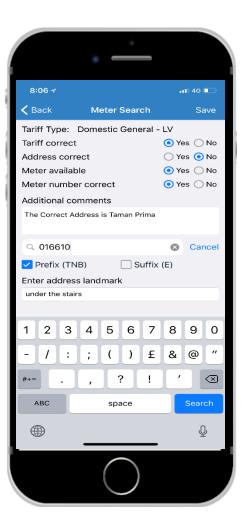
- "Ready for the future of Uberisation for Billing Management in TNB"





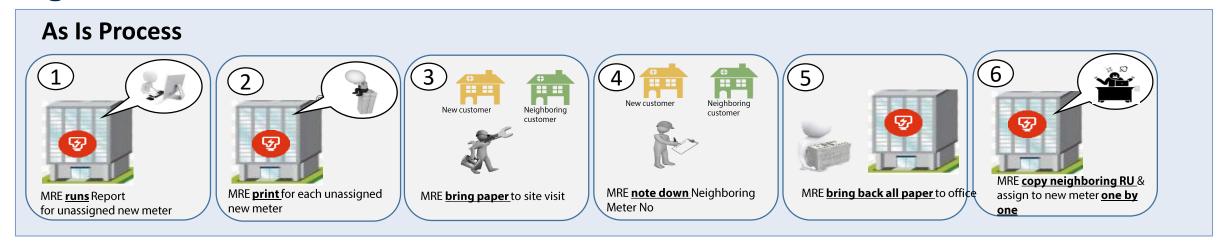






Worklist Task Detail GPS Location

First Bill App reduces billing process from 6 steps to 2 steps and new RU assignment can be done at site









Features of To Be Process

- Task scheduler with personalised route listing & color indication based on standard time prioritization
- 2. Offline capability to save site details during no signal coverage
- 3. Onsite search for new Meter Reading Unit (MRU)
- 4. Real time Reading Unit (RU) assignment
- 5. **GPS coordinate** which direct to new Customer's house
- 6. Management dashboard for real time performance
- 7. Real time email notification & escalation to Immediate Manager & Head of Zone

Internal Target

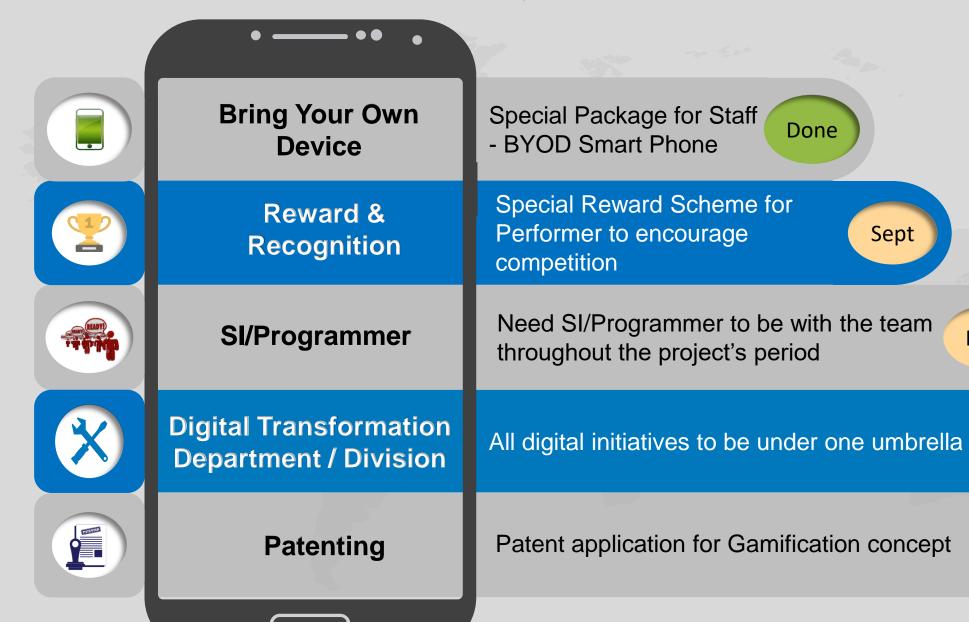


Way Forward

Nov

Sept

Oct







Thank You

