

Our Winning Formula

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Our Beginnings



TNBR received approval from MIDA as an R&D status company

Eligible for many governmental incentives

2012

Rebranded into TNB Labs Trusted Solutions, Assured Services.

-HOW-

 Providing quality assurance and niche technical services to energy supply industry.

• Commercialization of research outcomes.

2019

TNBLOD

Establishment of TNB Research Sdn. Bhd.

1993

Evolved into a TNB subsidiary

Streamlining the aspiration, values and enablers to align with TNB Re-Imagining

To Be The Premier R&D Organization For The Energy Industry Globally TNBR established its wholly owned subsidiary

Leverage on advanced & accredited Laboratories and technical services business.

To Be A Premier Quality Assurance And Niche Technical Services Provider For The Energy Industry Globally

SERVICES OVERVIEW



PLANT INSPECTION

TNB Labs

EXPERT OIL DIAGNOSTIC SERVICES (EtODS) HIGH VOLTAGE TESTING LABORATORY (HVTL)



Why 7 Habits introduced at TNB Labs?

Our vision is to be the **best subsidiary** in TNB

For our staff to be the reference experts to TNB and the Electricity Supply Industry

To create more opportunities for growth in their career paths

To create a bright FUTURE

By 2020

Revenue Profitability Non TNB Business :>RM100M :>RM20M :50% of total revenue



Our journey



- We started our 7 habits journey in 2017
- The whole management team was trained together with some key executives.
- In addition , we went through a ½ day Leader Implementation program
- First thing we did was for all the management team to have a Leadership Commitment statement.
- We informed this to all staff at the various gatherings that we had.

Leader's Commitment Statement





- My vision for TNB Labs is for it to be a very successful company, able to face any challenges, anytime.
- Towards this end in mind, I shall strive to have happy, effective and productive employees. For this, I shall work towards achieving the goal of using the 7 habits as TNBL's operating system as it is a proven framework.
- My promise is to be a model of the 7 habits. I know I shall make mistakes. I expect all TNBL staff to give me feedback for me to improve further and I too shall give feedback in a respectful way to anyone who needs it.
- I shall also strive to create an environment where the staff can be open, brave and able to discuss freely.



Results

- Since the staff started practicing the 7 habits, we have seen a shift in the culture.
- Staff are proactive, level of EBA is high. Most used habit is habit #5: " Seek first to understand, then to be understood"
- People are busier but happy.
- Now everyone is thinking about the company, not just the management.

Implementation strategy



It is not as easy as just sending your people to the course and their mindset will change. Hard work and persistence from the management is needed.

Key Point: Management <u>must believe in it</u>. They must "Walk the Talk".

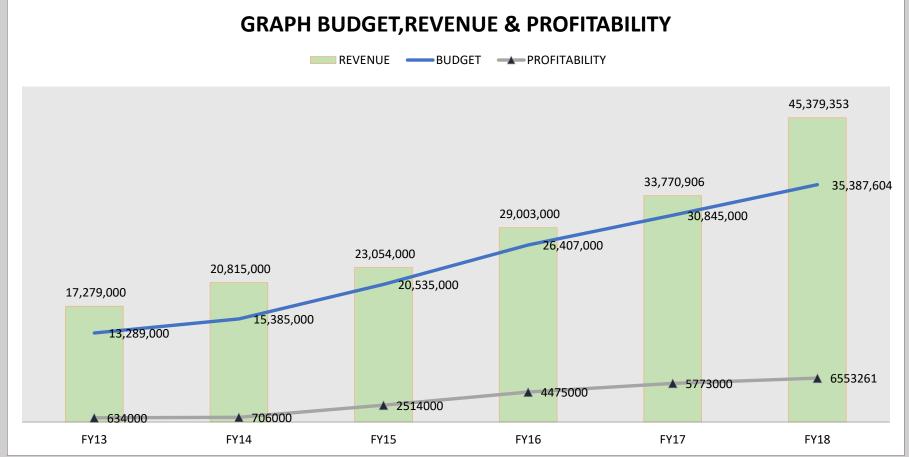
First success factor is : Buy in by the Management team.

We strategized:-

- All the staff need to be trained within a short period starting with the management soon as possible
- We set up a **steering committee** to come up with a plan on how to internalize the habits
- Start implementation in the company as
- Started Whatsapp group and each day someone will share something on the 7 habits
- We started having games every other month to pass powerful messages such as "shrinking business for certain groups and what needs to be done", importance of teamwork etc
- Celebrations and games. Annual bowling tournament and potluck about 2-3 times a year

Results





- Revenue in FY18 increased by **28%** compared to FY17
- Profitability, based on final figures, its only about 13% higher than FY17. This was because TNBL had to pay about RM1.2M to TNBR as License fee for a product that was commercialized by TNBL
- Non TNB business is approximately **20%**



Proactive!

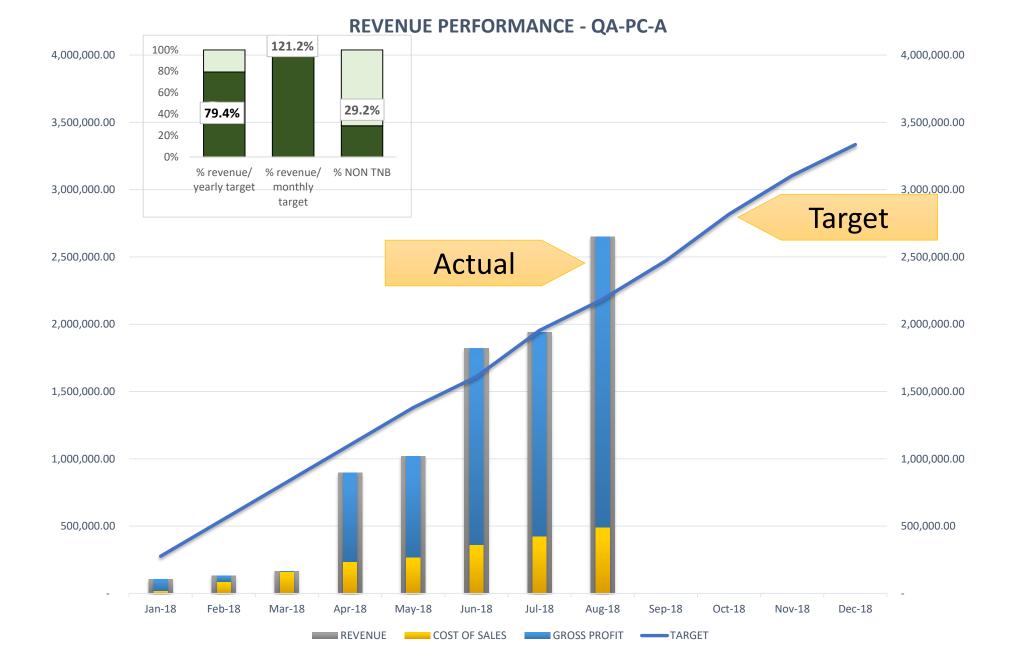


Know your target \rightarrow \rightarrow

Prioritizing and communication









You win, I win !



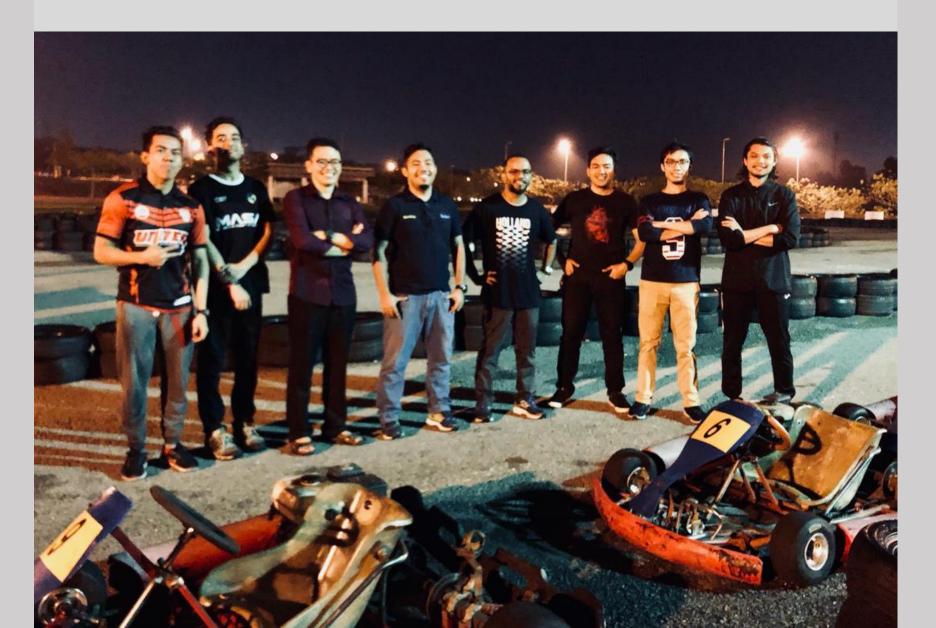








Sharpen the saw





We celebrate our success 🙂



..and birthdays!!



This is us **!!** TNBL



